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Mr. Michael Schwartz  
President & CEO  
Prince William Health System  
8650 Sudley Rd., Suite 411  
Manassas, VA 20110

Dear Mr. Schwartz:

Because I am unable to attend the Friday evening public forum concerning the proposed merger with Novant Health, I write this letter of support instead. If useful, you may read it into the record at the forum.

For the past 30 years, I have observed the evolution and growth of PWHS from several perspectives: Prince William County Planning Director (1980-87); CEO of the Northern Virginia Building Association (1987-92); City of Manassas Community Development Director (1992-02); and, of course, as an occasional user of the facilities. I am keenly aware of the importance of high quality health care when it comes to promoting economic development both locally and regionally. Northern Virginia continues to be a premier location of nationwide ranking for business growth in no small part due to "quality of life" advantages such as health care.

Comprehensive long-range planning must be followed with implementation measures whether the subject is land use, transportation or health care. So while PWHS can be proud of its recent achievements, there is ample documented evidence that a merger with the appropriate partner will strengthen the long-term position of PWHS. Novant is the appropriate partner. And it should come as no surprise that Novant's service areas in North Carolina are also highly rated areas for economic development.

I applaud the ongoing efforts of the leadership of PWHS to find a long-term partner with which to provide the level of health care expected by the people of our region. My wife and I strongly support this merger.

Sincerely,

Roger W. Snyder